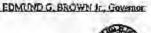
## STATE OF CALIFORNIA-BUSINESS, TRANSPORTATION AND HOUSING AGENCY.

DEPARTMENT OF TRANSPORTATION OFFICE OF THE DIRECTOR P.O. Box 94273, MS-49 SACRAMENTO, CA 94273-0001 PHONE (916) 654-5266 FAX (916) 654-6608 TTY 711





Flex your power! Be energy efficient!

October 21, 2011

The Honorable Edmund G. Brown Office of the Governor California State Capitol Sacramento, CA 95814

Ms. Diane Boyer-Vine Legislative Counsel State Capitol, Room 3021 Sacramento, CA 95814

Mr. Gregory Schmidt Secretary of the Senate State Capitol, Room 3044 Sacramento, CA 95814

Mr. E. Dotson Wilson Chief Clerk of the Assembly State Capitol, Room 3196 Sacramento, CA 95814

Dear Ms. Boyer-Vine and Messrs. Schmidt and Wilson:

I am pleased to transmit the California Department of Transportation's (Caltrans) Fiscal Year 2010-11 "Project Development Cost Report and Project Delivery Report," prepared in accordance with Sections 14524.16 and 14525.5 of the Government Code.

Distribution has been made by Caltrans pursuant to California Government Code Section 9795. This report can be found at www.dot.ca.gov/reports-legislature.htm.

Sincerely,

MALCOLM DOUGHERTY Acting Director

Enclosure

c: Senate Budget and Fiscal Review Bureau of State Audits